



The International Code of Conduct for Private Security Providers' Association

Strategic Plan 2019-2023



Preface

This Strategic Plan guides and prioritises the Association's activities in order to support achievement of the Association's Purpose: to promote, govern and oversee implementation of the Code and to promote the responsible provision of security services and respect for human rights and national and international law in accordance with the Code.

Vision:

To be the leading organization providing governance and accountability mechanisms that ensure respect for human rights and international humanitarian law in the provision of private security services and be recognized as such. To be an effective public facing multi-stakeholder organization with an extensive globally diverse membership and a credible worldwide brand.

Mission Statement:

The ICoCA commits to raising private security industry standards and the responsible provision of security services globally by promoting respect for human rights and international humanitarian law by the private security industry and engaging with key stakeholders to achieve widespread adherence to the Code.

Goals:

Goal 1: Build the capacity of Member companies to comply with the Code of Conduct.

Goal 2: Develop effective systems for evaluating compliance with the Code of Conduct and addressing non-compliance.

Goal 3: Engage with other relevant actors in supporting implementation of the Code of Conduct.

Goal 4: Diversify and expand ICoCA's membership among companies, governments, civil society and other relevant stakeholders.

Goal 5: Be the leading international governance and oversight framework for the responsible provision of private security services and have a distinct and credible worldwide brand.